

Capgemini

Feb-08

(as reported - fiscal year end: Dec 31)

2007	% of	Change	2006	% of	2005	% of
(\$ Mill)	Rev	07/06	(\$ Mill)	Rev	(\$ Mill)	Rev

Revenue (by activity - est.)

Technology Services	\$4,919	38.5%	30.0%	\$3,784	37.8%	\$2,904	34.8%
Consulting Services	\$1,112	8.7%	23.4%	\$901	9.0%	\$951	11.4%
Local Prof Services	\$2,070	16.2%	27.6%	\$1,622	16.2%	\$1,344	16.1%
Outsourcing	\$4,676	36.6%	26.3%	\$3,704	37.0%	\$3,146	37.7%
Total Revenue	\$12,776	100.0%	27.6%	\$10,010	100.0%	\$8,345	100.0%
In euros:	€8,703		13.0%	€7,700		€6,954	

Costs

Cost of Revenues	\$9,703	75.9%	26.1%	\$7,696	76.9%	\$6,452	77.3%
Gross Profit/Margin	\$3,073	24.1%	32.8%	\$2,314	23.1%	\$1,892	22.7%

Expenses

Restructuring charge				\$122	1.2%	\$197	2.4%
Selling Expenses (e)	\$680	5.3%	26.3%	\$538	5.4%	\$432	5.2%
Gen. & Admin. (e)	\$1,453	11.4%	35.5%	\$1,073	10.7%	\$994	11.9%
Total Expenses (incl. below)	\$2,133	16.7%	23.1%	\$1,733	17.3%	\$1,622	19.4%

Total Costs & Expenses	\$11,836	92.6%	25.5%	\$9,429	94.2%	\$8,075	96.8%
Operating Profit (Loss)	\$940	7.4%	61.7%	\$581	5.8%	\$270	3.2%
In euros:	€640	7.4%	43.2%	€447	5.8%	€225	3%

Other Income (Expenses)	-\$216	-1.7%	46.9%	-\$147	-1.5%	-\$13	-0.2%
-------------------------	--------	-------	-------	--------	-------	-------	-------

Income (Loss) Before Tax	\$724	5.7%	66.7%	\$434	4.3%	\$257	3.1%
In euros: (est.)	€493	5.7%	47.6%	€334	4.3%	€214	3.1%

Income Tax (e)	\$37	0.3%	117.2%	\$17	0.2%	\$42	0.5%
Minority Interests, Equity in Aff.	\$3	0.0%	12.9%	\$3	0.0%	\$2	0.0%
Less amortization of goodwill	\$38	0.4%	12.9%	\$34	0.4%	\$43	0.6%
Net Income (Loss)	\$646	5.1%	69.6%	\$381	3.8%	\$169	2.0%
In euros:	€440	5.1%	50.2%	€293	3.8%	€141	2.0%

€uro/US\$ Exchange Rates	1.47 (2/14/08)	12.9%	1.30 (2/15/07)	1.20 (2/28/06)
---------------------------------	-----------------------	-------	-----------------------	-----------------------

Source: Annex Research